

Basic concepts

Integrity

Consistent alignment of and adherence to shared ethical values, principles and norms for **upholding and prioritising the public interest** over private interests in the public sector.

Risk

Likelihood of the occurrence of damage, injury, loss, liability or any other harmful effect for a public institution or for the general interest, due to **vulnerabilities** that may be internal or external to that organisation.

Risks to integrity in procurement: include the risks of irregularities, fraud and corruption, as well as any improper behaviour which, while not directly infringing any rule, places the guiding principles of the procurement at risk.

Management of the risks to procurement integrity

Aim of prevention (contracting authorities)

Risk of irregularity	Risk of fraud	Risk of corruption
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What is it?

Likelihood of intentional act or omission, contrary to the legal or regulatory standard

Why does it happen?

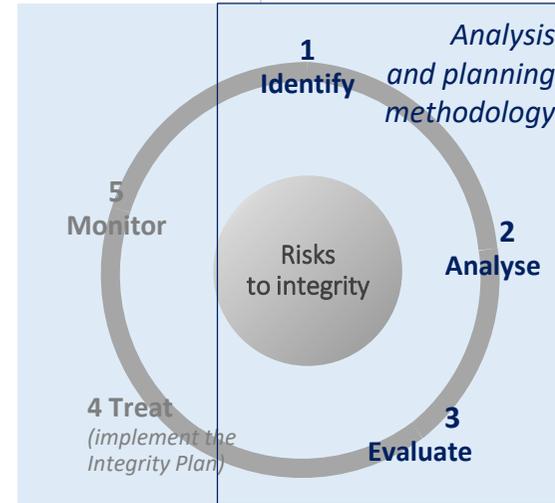
Negligent practice	Intentional practice	Intentional practice in exchange for a private illegitimate benefit
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What does it produce?

Prejudice to the budget of the organisation or **breach of the guiding principles** of public procurement

Favouritism encompasses many types of corruption: nepotism, clientelism, and so on.

How to manage them and why



Aim

To ensure, in a reasonable manner, that resources and decision-making capabilities are employed for the intended purposes, upholding and prioritising the public interest over private interests.

Result

Conflicts of interest are a causal factor of the risk of corruption if they are not properly managed

Integrity plan

Prevention plan

Centred on the **risk to integrity** (the likelihood of irregular, fraudulent or corrupt practice)
Seeks to **reduce the likelihood** of these risks materialising

Contingency plan

Centred on the **damage** (the irregular, fraudulent or corrupt practice) causes to the integrity
Seeks to **detect** violations of integrity and to **reduce the impact** of the consequences